

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 8-K**

**CURRENT REPORT  
Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934**

**Date of Report (Date of earliest event reported): October 30, 2024**

**Altair Engineering Inc.**  
(Exact name of Registrant as Specified in Its Charter)

**Delaware**  
(State or Other Jurisdiction  
of Incorporation)

**001-38263**  
(Commission  
File Number)

**38-2591828**  
(IRS Employer  
Identification No.)

**1820 E. Big Beaver Road**  
**Troy, Michigan**  
(Address of Principal Executive Offices)

**48083**  
(Zip Code)

**Registrant's Telephone Number, Including Area Code: (248) 614-2400**

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class                               | Trading<br>Symbol(s) | Name of each exchange<br>on which registered |
|---|----------------------|--|
| Class A Common Stock \$0.0001 par value per share | ALTR                 | The Nasdaq Global Select Market              |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## **Item 2.02. Results of Operations and Financial Condition.**

On October 30, 2024, Altair Engineering Inc. issued a press release disclosing its financial information and operating metrics for its third quarter and nine months ended September 30, 2024. A copy of the press release is being furnished as Exhibit 99.1 to this Report on Form 8-K.

The information in this Report on Form 8-K and Exhibit 99.1 attached hereto is intended to be furnished and shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”) or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such filing.

### **Important Information and Where to Find It**

This communication relates to a proposed transaction between the Company and Siemens Industry Software Inc. (“Parent”) involving the merger of the Company and a wholly owned subsidiary of Parent (the “Merger”) pursuant to a merger agreement executed by the parties (the “Merger Agreement”). In connection with this proposed transaction, the Company will file a proxy statement on Schedule 14A or other documents with the SEC. This communication is not a substitute for any proxy statement or other document the Company may file with the SEC in connection with the proposed transaction. INVESTORS AND SECURITY HOLDERS OF THE COMPANY ARE URGED TO READ THE PROXY STATEMENT, INCLUDING THE DOCUMENTS INCORPORATED BY REFERENCE INTO THE PROXY STATEMENT, AND OTHER DOCUMENTS THAT MAY BE FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY IF AND WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION. The definitive proxy statement, when available, will be mailed to stockholders of the Company as applicable. Investors and security holders will be able to obtain free copies of these documents, when available, and other documents filed with the SEC by the Company through the website maintained by the SEC at <http://www.sec.gov>. Copies of the documents filed with the SEC by the Company will be available free of charge on the Company’s internet website at <https://investor.altair.com> or by contacting the Company’s primary investor relations contact by email at [ir@altair.com](mailto:ir@altair.com) or by phone at (248) 614-2400.

### **Participants in Solicitation**

The Company, Parent, Siemens AG, their respective directors and certain of their respective executive officers may be considered participants in the solicitation of proxies in connection with the proposed transaction. Information about the directors and executive officers of the Company, their ownership of Company Common Shares, and the Company’s transactions

with related persons is set forth in its Annual Report on Form 10-K for the fiscal year ended December 31, 2023, which was filed with the SEC on February 22, 2024 (and which is available at <https://www.sec.gov/ix?doc=/Archives/edgar/data/0001701732/000095017024018804/altr-20231231.htm>), in its proxy statement on Schedule 14A for its 2024 Annual Meeting of Stockholders in the sections entitled “Corporate Governance Matters,” “Security Ownership of Certain Beneficial Owners and Management” and “Transactions with Related Persons”, which was filed with the SEC on April 5, 2024 (and which is available at <https://www.sec.gov/ix?doc=/Archives/edgar/data/0001701732/000119312524087903/d722499ddef14a.htm>), certain of its Quarterly Reports on Form 10-Q and certain of its Current Reports on Form 8-K.

These documents can be obtained free of charge from the sources indicated above. Additional information regarding the participants in the proxy solicitations and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the proxy statement and other relevant materials to be filed with the SEC when they become available.

### **No Offer or Solicitation**

This communication is for informational purposes only and is not intended to and shall not constitute an offer to buy or sell or the solicitation of an offer to buy or sell any securities, or a solicitation of any vote or approval, nor shall there be any sale of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction.

### **Forward Looking Statements**

This communication contains “forward-looking statements” within the Private Securities Litigation Reform Act of 1995. Any statements contained in this communication that are not statements of historical fact, including statements regarding the proposed transaction, including the expected timing and closing of the proposed transaction; the Company’s ability to consummate the proposed transaction; the expected benefits of the proposed transaction and other considerations taken into account by the Board of Directors in approving the proposed transaction; the amounts to be received by stockholders and expectations for the Company prior to and following the closing of the proposed transaction, may be deemed to be forward-looking statements. All such forward-looking statements are intended to provide management’s current expectations for the future of the Company based on current expectations and assumptions relating to the Company’s business, the economy and other future conditions. Forward-looking statements generally can be identified through the use of words such as “believes,” “anticipates,” “may,” “should,” “will,” “plans,” “projects,” “expects,” “expectations,” “estimates,” “forecasts,” “predicts,” “targets,” “prospects,” “strategy,” “signs,” and other words of similar meaning in connection with the discussion of future performance, plans, actions or events. Because forward-looking statements relate to the future, they are subject to inherent risks, uncertainties and changes in circumstances that are difficult to predict. Such risks and uncertainties include, among others: (i) the timing to consummate the proposed transaction, (ii) the risk that a condition of closing of the proposed transaction may not be satisfied or that the closing of the proposed transaction might otherwise not occur, (iii) the risk that a regulatory approval that may be required for the proposed transaction is not obtained or is obtained subject to conditions that are not anticipated, (iv) the diversion of management time on transaction-related issues, (v) risks related to disruption of management time from ongoing business operations due to the proposed transaction, (vi) the risk that any announcements relating to the proposed transaction could have adverse effects on the market price of the common stock of the Company, (vii) the risk that the proposed transaction and its announcement could have an adverse effect on the ability of the Company to retain customers and retain and hire key personnel and maintain relationships with its suppliers and customers, (viii) the occurrence of any event, change or other circumstance or condition that could give rise to the termination of the Merger Agreement, including in circumstances requiring the Company to pay a termination fee, (ix) the risk that competing offers will be made; (x) unexpected costs, charges or expenses resulting from the Merger, (xi) potential litigation relating to the Merger that could be instituted against the parties to the Merger Agreement or their respective directors, managers or officers, including the effects of any outcomes related thereto, (xii) worldwide economic or political changes that affect the markets that the Company’s businesses serve which could have an effect on demand for the Company’s products and impact the Company’s profitability and (xiii) disruptions in the global credit and financial markets, including diminished liquidity and credit availability, changes in international trade agreements, including tariffs and trade restrictions, cyber-security vulnerabilities, foreign currency volatility, swings in consumer confidence and spending, raw material pricing and supply issues, retention of key employees, increases in fuel prices, and outcomes of legal proceedings, claims and investigations. Accordingly, actual results may differ materially from those contemplated by these forward-looking statements. Investors, therefore,

are cautioned against relying on any of these forward-looking statements. They are neither statements of historical fact nor guarantees or assurances of future performance. Additional information regarding the factors that may cause actual results to differ materially from these forward-looking statements is available in the Company's filings with the SEC, including the risks and uncertainties identified in Part I, Item 1A - Risk Factors of the Company's Annual Report on Form 10-K for the year ended December 31, 2023 and in the Company's other filings with the SEC. The list of factors is not intended to be exhaustive.

These forward-looking statements speak only as of the date of this communication, and the Company does not assume any obligation to update or revise any forward-looking statement made in this communication or that may from time to time be made by or on behalf of the Company.

**Item 9.01. Financial Statements and Exhibits.**

Exhibit 99.1 Press Release regarding the third quarter 2024 results issued by Altair Engineering Inc. dated October 30, 2024, furnished hereto.

Exhibit 104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

**ALTAIR ENGINEERING INC.**

Date: October 30, 2024

By: /s/ Matthew Brown

Matthew Brown

Chief Financial Officer

## Altair Announces Third Quarter 2024 Financial Results

**TROY, Mich. – October 30, 2024** – Altair (Nasdaq: ALTR), today released its financial results for the third quarter and nine months ended September 30, 2024.

Immediately prior to the dissemination of this press release, Altair issued a press release announcing that it has entered into a merger agreement with a subsidiary of Siemens pursuant to which Altair will be acquired and stockholders of Altair will receive cash merger consideration as more fully described in that press release.

### Third Quarter 2024 Financial Results

- Software revenue was \$138.7 million compared to \$119.1 million for the third quarter of 2023, an increase of 16.5% in reported currency and 16.2% in constant currency
- Total revenue was \$151.5 million compared to \$134.0 million for the third quarter of 2023, an increase of 13.0% in reported currency and 12.8% in constant currency
- Net income was \$1.8 million compared to a net loss of \$(4.4) million for the third quarter of 2023, an improvement in earnings of \$6.2 million. Net income per share, diluted was \$0.02 based on 88.4 million diluted weighted average common shares outstanding, compared to net loss per share, diluted of \$(0.05) for the third quarter of 2023, based on 80.4 million diluted weighted average common shares outstanding. Net income margin was 1.2% compared to net loss margin of (3.3)% for the third quarter of 2023
- Non-GAAP net income was \$21.2 million, compared to non-GAAP net income of \$12.7 million for the third quarter of 2023, an increase of \$8.5 million. Non-GAAP net income per share, diluted was \$0.24 based on 88.4 million non-GAAP diluted common shares outstanding, compared to non-GAAP net income per share, diluted of \$0.15 for the third quarter of 2023, based on 85.3 million non-GAAP diluted common shares outstanding
- Adjusted EBITDA was \$25.7 million compared to \$15.5 million for the third quarter of 2023, an increase of 66.3%. Adjusted EBITDA margin was 17.0% compared to 11.5% for the third quarter of 2023
- Cash provided by operating activities was \$14.5 million, compared to \$16.4 million for the third quarter of 2023
- Free cash flow was \$9.8 million, compared to \$14.7 million for the third quarter of 2023.

### Conference Call Information

In light of the proposed transaction with Siemens, Altair is suspending quarterly financial results conference calls and its quarterly and annual guidance.

### Non-GAAP Financial Measures

This press release contains the following non-GAAP financial measures: Non-GAAP Net Income, Non-GAAP Net Income Per Share, Billings, Adjusted EBITDA, Free Cash Flow, Non-GAAP Gross Profit and Non-GAAP Operating Expense.

Altair believes that these non-GAAP measures of financial results provide useful information to management and investors regarding certain financial and business trends relating to its financial condition and results of operations. The Company's management uses these non-GAAP measures to compare the Company's performance to that of prior periods for trend analysis, for purposes of determining executive and senior management incentive compensation and for budgeting and planning purposes. The Company also believes that the use of these non-GAAP financial measures provides an additional tool for investors to use in evaluating ongoing operating results and trends and in comparing the Company's financial measures with other software companies, many of which present similar non-GAAP financial measures to investors.

*Non-GAAP net income* excludes stock-based compensation, amortization of intangible assets related to acquisitions, asset impairment charges, non-cash interest expense, other special items as identified by management and described elsewhere in this press release, and the impact of non-GAAP tax rate to income tax expense, which approximates our tax rate excluding discrete items and other specific events that can fluctuate from period to period.

*Non-GAAP diluted common shares* is calculated using the treasury stock method to calculate the effect of dilutive securities, stock options, restricted stock units and employee stock purchase plan shares and using the if-converted method to calculate the effect of convertible instruments. This is the same methodology that is used when calculating GAAP diluted shares. However, the determination of whether the shares are dilutive or antidilutive is made independently on a GAAP and non-GAAP net income (loss) basis and therefore the number of diluted shares outstanding for GAAP and non-GAAP may be different.

*Billings* consists of total revenue plus the change in deferred revenue, excluding deferred revenue from acquisitions.

*Adjusted EBITDA* represents net income adjusted for income tax expense, interest expense, interest income and other, depreciation and amortization, stock-based compensation expense, asset impairment charges and other special items as identified by management and described elsewhere in this press release.

*Free cash flow* consists of cash flow from operations less capital expenditures.

*Non-GAAP gross profit* represents gross profit adjusted for stock-based compensation expense and other special items as identified by management and described elsewhere in this press release.

*Non-GAAP operating expense* represents operating expense excluding stock-based compensation expense, amortization, asset impairment charges and other special items as identified by management and described elsewhere in this press release.

Company management does not consider these non-GAAP measures in isolation or as an alternative to financial measures determined in accordance with GAAP. The principal limitation of these non-GAAP financial measures is that they exclude significant expenses and income that are required by GAAP to be recorded in the Company's financial statements. In addition, they are subject to inherent limitations as they reflect the exercise of judgment by management about which expenses and income are excluded or included in determining these non-GAAP financial measures. Altair urges investors to review the reconciliation of its non-GAAP financial measures to the comparable GAAP financial measures, which it includes in press releases announcing quarterly financial results, including this press release, and not to rely on any single financial measure to evaluate the Company's business.

Reconciliation tables of the most comparable GAAP financial measures to the non-GAAP financial measures used in this press release are included with the financial tables at the end of this release.

### **About Altair**

Altair is a global leader in computational intelligence that provides software and cloud solutions in simulation, high-performance computing (HPC), data analytics and AI. Altair enables organizations across all industries to compete more effectively and drive smarter decisions in an increasingly connected world – all while creating a greener, more sustainable future. To learn more, please visit <https://www.altair.com>.

### **Important Information and Where to Find It**

This communication relates to a proposed transaction between Altair and Siemens Industry Software Inc. ("Parent"). In connection with this proposed transaction, Altair will file a Current Report on Form 8-K with further information regarding the terms and conditions contained in the definitive transaction agreements and a proxy statement on Schedule 14A or other documents with the United States Securities and Exchange Commission (the "SEC"). This communication is not a substitute for any proxy statement or other document that Altair may file with the SEC in connection with the proposed transaction. INVESTORS AND SECURITY HOLDERS OF ALTAIR ARE URGED TO READ THE PROXY STATEMENT, INCLUDING THE DOCUMENTS INCORPORATED BY REFERENCE INTO THE PROXY STATEMENT, AND OTHER DOCUMENTS THAT MAY BE FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY IF AND WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION. The definitive proxy statement, when available, will be mailed to stockholders of Altair as applicable. Investors and security holders will be able to obtain free copies of these documents, when available, and other documents filed with the SEC by Altair through the website maintained by the SEC at <http://www.sec.gov>. Copies of the documents filed with the SEC by Altair will be available free of charge on Altair's internet website at <https://investor.altair.com> or by contacting Altair's primary investor relations contact by email at [ir@altair.com](mailto:ir@altair.com) or by phone at (248) 614-2400.

### **Participants in Solicitation**

Altair, Parent, Siemens AG, their respective directors and certain of their respective executive officers may be considered participants in the solicitation of proxies in connection with the proposed transaction. Information about the directors and executive officers of Altair, their ownership of Altair common shares, and Altair's transactions with related persons is set forth in its Annual Report on Form 10-K for the fiscal year ended December 31, 2023, which was filed with the SEC on February 22, 2024 (and which is available at <https://www.sec.gov/ix?doc=/Archives/edgar/data/0001701732/000095017024018804/altr-20231231.htm>), in its

proxy statement on Schedule 14A for its 2024 Annual Meeting of Stockholders in the sections entitled “Corporate Governance Matters,” “Security Ownership of Certain Beneficial Owners and Management” and “Transactions with Related Persons”, which was filed with the SEC on April 5, 2024 (and which is available at <https://www.sec.gov/ix?doc=/Archives/edgar/data/0001701732/000119312524087903/d722499ddef14a.htm>), certain of its Quarterly Reports on Form 10-Q and certain of its Current Reports on Form 8-K.

These documents can be obtained free of charge from the sources indicated above. Additional information regarding the participants in the proxy solicitations and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the proxy statement and other relevant materials to be filed with the SEC when they become available.

### **No Offer or Solicitation**

This communication is for informational purposes only and is not intended to and shall not constitute an offer to buy or sell or the solicitation of an offer to buy or sell any securities, or a solicitation of any vote or approval, nor shall there be any sale of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction.

### **Forward-Looking Statements**

This communication contains “forward-looking statements” within the Private Securities Litigation Reform Act of 1995. Any statements contained in this communication that are not statements of historical fact, including statements regarding the proposed transaction, including the expected timing and closing of the proposed transaction; Altair’s ability to consummate the proposed transaction; the expected benefits of the proposed transaction and other considerations taken into account by the Altair Board of Directors in approving the proposed transaction; the amounts to be received by stockholders and expectations for Altair prior to and following the closing of the proposed transaction, may be deemed to be forward-looking statements. All such forward-looking statements are intended to provide management’s current expectations for the future of Altair based on current expectations and assumptions relating to Altair’s business, the economy and other future conditions. Forward-looking statements generally can be identified through the use of words such as “believes,” “anticipates,” “may,” “should,” “will,” “plans,” “projects,” “expects,” “expectations,” “estimates,” “forecasts,” “predicts,” “targets,” “prospects,” “strategy,” “signs,” and other words of similar meaning in connection with the discussion of future performance, plans, actions or events. Because forward-looking statements relate to the future, they are subject to inherent risks, uncertainties and changes in circumstances that are difficult to predict. Such risks and uncertainties include, among others: (i) the timing to consummate the proposed transaction, (ii) the risk that a condition of closing of the proposed transaction may not be satisfied or that the closing of the proposed transaction might otherwise not occur, (iii) the risk that a regulatory approval that may be required for the proposed transaction is not obtained or is obtained subject to conditions that are not anticipated, (iv) the diversion of management time on transaction-related issues, (v) risks related to disruption of management time from ongoing business operations due to the proposed transaction, (vi) the risk that any announcements relating to the proposed transaction could have adverse effects on the market price of the common stock of Altair, (vii) the risk that the proposed transaction and its announcement could have an adverse effect on the ability of Altair to retain customers and retain and hire key personnel and maintain relationships with its suppliers and customers, (viii) the occurrence of any event, change or other circumstance or condition that could give rise to the termination of the Merger Agreement, dated October 30, 2024, with Siemens (the “Merger Agreement”), including in circumstances requiring Altair to pay a termination fee, (ix) the risk that competing offers will be made; (x) unexpected costs, charges or expenses resulting from the merger, (xi) potential litigation relating to the merger that could be instituted against the parties to the Merger Agreement or their respective directors, managers or officers, including the effects of any outcomes related thereto, (xii) worldwide economic or political changes that affect the markets that Altair’s businesses serve which could have an effect on demand for Altair’s products and impact Altair’s profitability and (xiii) disruptions in the global credit and financial markets, including diminished liquidity and credit availability, changes in international trade agreements, including tariffs and trade restrictions, cyber-security vulnerabilities, foreign currency volatility, swings in consumer confidence and spending, raw material pricing and supply issues, retention of key employees, increases in fuel prices, and outcomes of legal proceedings, claims and investigations. Accordingly, actual results may differ materially from those contemplated by these forward-looking statements. Investors, therefore, are cautioned against relying on any of these forward-looking statements. They are neither statements of historical fact nor guarantees or assurances of future performance. Additional information regarding the factors that may cause actual results to differ materially from these forward-looking statements is available in Altair’s filings with the SEC, including the risks and uncertainties identified in Part I, Item 1A - Risk Factors of Altair’s Annual Report on Form 10-K for the year ended December 31, 2023 and in Altair’s other filings with the SEC. The list of factors is not intended to be exhaustive.

These forward-looking statements speak only as of the date of this communication, and Altair does not assume any obligation to update or revise any forward-looking statement made in this communication or that may from time to time be made by or on behalf of Altair.



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**Media Relations**

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**ALTAIR ENGINEERING INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**

| (In thousands)   | September 30, 2024<br>(Unaudited) | December 31, 2023   |
|--|-----------------------------------|---------------------|
| <b>ASSETS</b>  |                                   |                     |
| CURRENT ASSETS:  |                                   |                     |
| Cash and cash equivalents  | \$ 513,371                        | \$ 467,459          |
| Accounts receivable, net   | 121,345                           | 190,461             |
| Income tax receivable  | 20,794                            | 16,650              |
| Prepaid expenses and other current assets  | 31,489                            | 26,053              |
| Total current assets   | 686,999                           | 700,623             |
| Property and equipment, net  | 40,908                            | 39,803              |
| Operating lease right of use assets  | 31,856                            | 30,759              |
| Goodwill   | 476,209                           | 458,125             |
| Other intangible assets, net   | 84,904                            | 83,550              |
| Deferred tax assets  | 9,661                             | 9,955               |
| Other long-term assets   | 47,331                            | 40,678              |
| TOTAL ASSETS   | <u>\$ 1,377,868</u>               | <u>\$ 1,363,493</u> |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>  |                                   |                     |
| CURRENT LIABILITIES:   |                                   |                     |
| Accounts payable   | \$ 3,607                          | \$ 8,995            |
| Accrued compensation and benefits  | 43,497                            | 45,081              |
| Current portion of operating lease liabilities   | 8,212                             | 8,825               |
| Other accrued expenses and current liabilities   | 40,267                            | 48,398              |
| Deferred revenue   | 114,525                           | 131,356             |
| Current portion of convertible senior notes, net   | —                                 | 81,455              |
| Total current liabilities  | 210,108                           | 324,110             |
| Convertible senior notes, net  | 226,812                           | 225,929             |
| Operating lease liabilities, net of current portion  | 24,484                            | 22,625              |
| Deferred revenue, non-current  | 26,310                            | 32,347              |
| Other long-term liabilities  | 53,254                            | 47,151              |
| TOTAL LIABILITIES  | <u>540,968</u>                    | <u>652,162</u>      |
| Commitments and contingencies  |                                   |                     |
| STOCKHOLDERS' EQUITY:  |                                   |                     |
| Preferred stock (\$0.0001 par value), authorized 45,000 shares, none issued and outstanding  | —                                 | —                   |
| Common stock (\$0.0001 par value)  |                                   |                     |
| Class A common stock, authorized 513,797 shares, issued and outstanding 59,518 and 55,240 shares as of September 30, 2024, and December 31, 2023, respectively | 5                                 | 5                   |
| Class B common stock, authorized 41,203 shares, issued and outstanding 25,432 and 26,814 shares as of September 30, 2024, and December 31, 2023, respectively  | 3                                 | 3                   |
| Additional paid-in capital   | 971,835                           | 864,135             |
| Accumulated deficit  | (117,324)                         | (130,503)           |
| Accumulated other comprehensive loss   | (17,619)                          | (22,309)            |
| TOTAL STOCKHOLDERS' EQUITY   | <u>836,900</u>                    | <u>711,331</u>      |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY   | <u>\$ 1,377,868</u>               | <u>\$ 1,363,493</u> |

**ALTAIR ENGINEERING INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(Unaudited)

| (in thousands, except per share data)     | Three Months Ended<br>September 30, |            | Nine Months Ended<br>September 30, |             |
|---|-------------------------------------|------------|------------------------------------|-------------|
|   | 2024                                | 2023       | 2024                               | 2023        |
| <b>Revenue</b>                            |                                     |            |                                    |             |
| License                                   | \$ 92,939                           | \$ 79,825  | \$ 303,345                         | \$ 279,972  |
| Maintenance and other services            | 45,733                              | 39,252     | 129,179                            | 114,069     |
| Total software                            | 138,672                             | 119,077    | 432,524                            | 394,041     |
| Engineering services and other            | 12,778                              | 14,926     | 40,633                             | 47,157      |
| Total revenue                             | 151,450                             | 134,003    | 473,157                            | 441,198     |
| <b>Cost of revenue</b>                    |                                     |            |                                    |             |
| License                                   | 2,795                               | 3,083      | 10,437                             | 11,888      |
| Maintenance and other services            | 16,045                              | 13,689     | 46,410                             | 41,754      |
| Total software *                          | 18,840                              | 16,772     | 56,847                             | 53,642      |
| Engineering services and other            | 11,175                              | 12,314     | 34,577                             | 38,976      |
| Total cost of revenue                     | 30,015                              | 29,086     | 91,424                             | 92,618      |
| Gross profit                              | 121,435                             | 104,917    | 381,733                            | 348,580     |
| <b>Operating expenses:</b>                |                                     |            |                                    |             |
| Research and development *                | 56,111                              | 51,598     | 164,014                            | 160,126     |
| Sales and marketing *                     | 45,559                              | 44,069     | 136,468                            | 132,543     |
| General and administrative *              | 17,500                              | 17,218     | 54,555                             | 53,791      |
| Amortization of intangible assets         | 9,246                               | 7,704      | 24,313                             | 23,143      |
| Other operating (income) expense, net     | (2,669)                             | (4,408)    | (4,337)                            | 1,324       |
| Total operating expenses                  | 125,747                             | 116,181    | 375,013                            | 370,927     |
| Operating (loss) income                   | (4,312)                             | (11,264)   | 6,720                              | (22,347)    |
| Interest expense                          | 1,317                               | 1,529      | 4,497                              | 4,583       |
| Other income, net                         | (10,758)                            | (1,890)    | (20,465)                           | (9,698)     |
| Income (loss) before income taxes         | 5,129                               | (10,903)   | 22,688                             | (17,232)    |
| Income tax expense (benefit)              | 3,350                               | (6,541)    | 9,509                              | 11,369      |
| Net income (loss)                         | \$ 1,779                            | \$ (4,362) | \$ 13,179                          | \$ (28,601) |
| <b>Earnings (loss) per share, basic</b>   |                                     |            |                                    |             |
| Earnings (loss) per share                 | \$ 0.02                             | \$ (0.05)  | \$ 0.16                            | \$ (0.36)   |
| Weighted average shares                   | 84,835                              | 80,431     | 83,680                             | 80,204      |
| <b>Earnings (loss) per share, diluted</b> |                                     |            |                                    |             |
| Earnings (loss) per share                 | \$ 0.02                             | \$ (0.05)  | \$ 0.15                            | \$ (0.36)   |
| Weighted average shares                   | 88,425                              | 80,431     | 87,854                             | 80,204      |

\* Amounts include stock-based compensation expense as follows (in thousands):

| (in thousands)                         | (Unaudited)                         |          |                                    |           |
|--|-------------------------------------|----------|------------------------------------|-----------|
|  | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |           |
|  | 2024                                | 2023     | 2024                               | 2023      |
| Cost of revenue – software             | \$ 2,131                            | \$ 2,468 | \$ 6,230                           | \$ 7,792  |
| Research and development               | 6,378                               | 7,824    | 19,356                             | 26,510    |
| Sales and marketing                    | 5,176                               | 6,933    | 14,675                             | 22,105    |
| General and administrative             | 3,671                               | 3,301    | 10,449                             | 10,016    |
| Total stock-based compensation expense | \$17,356                            | \$20,526 | \$ 50,710                          | \$ 66,423 |

**ALTAIR ENGINEERING INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOW**  
(Unaudited)

| (In thousands)   | Nine Months Ended<br>September 30, |             |
|--|------------------------------------|-------------|
|  | 2024                               | 2023        |
| <b>OPERATING ACTIVITIES:</b>   |                                    |             |
| Net income (loss)  | \$ 13,179                          | \$ (28,601) |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |                                    |             |
| Depreciation and amortization  | 31,120                             | 29,271      |
| Stock-based compensation expense   | 50,710                             | 66,423      |
| Deferred income taxes  | (114)                              | 2,178       |
| Loss on mark-to-market adjustment of contingent consideration                            | 189                                | 4,494       |
| Other, net   | 1,520                              | 1,385       |
| Changes in assets and liabilities:   |                                    |             |
| Accounts receivable, net   | 72,916                             | 47,226      |
| Prepaid expenses and other current assets  | (7,895)                            | 959         |
| Other long-term assets   | 408                                | (1,491)     |
| Accounts payable   | (5,416)                            | (5,494)     |
| Accrued compensation and benefits  | (1,977)                            | (2,726)     |
| Other accrued expenses and current liabilities   | (12,261)                           | (4,526)     |
| Deferred revenue   | (25,825)                           | (3,442)     |
| Net cash provided by operating activities  | 116,554                            | 105,656     |
| <b>INVESTING ACTIVITIES:</b>   |                                    |             |
| Payments for acquisition of businesses, net of cash acquired                             | (25,575)                           | (3,235)     |
| Capital expenditures   | (9,739)                            | (7,882)     |
| Other investing activities, net  | (5,036)                            | (2,452)     |
| Net cash used in investing activities  | (40,350)                           | (13,569)    |
| <b>FINANCING ACTIVITIES:</b>   |                                    |             |
| Settlement of convertible senior notes   | (81,729)                           | —           |
| Proceeds from the exercise of common stock options                                       | 43,721                             | 25,526      |
| Proceeds from employee stock purchase plan contributions                                 | 7,112                              | 5,772       |
| Payments for repurchase and retirement of common stock                                   | —                                  | (6,255)     |
| Other financing activities   | —                                  | (73)        |
| Net cash (used in) provided by financing activities                                      | (30,896)                           | 24,970      |
| Effect of exchange rate changes on cash, cash equivalents and restricted cash            | 554                                | (2,599)     |
| Net increase in cash, cash equivalents and restricted cash                               | 45,862                             | 114,458     |
| Cash, cash equivalents and restricted cash at beginning of year                          | 467,576                            | 316,958     |
| Cash, cash equivalents and restricted cash at end of period                              | \$513,438                          | \$431,416   |

## Change in Presentation of Revenue and Cost of Revenue

Effective in the first quarter of 2024, the Company changed the presentation of revenue and cost of revenue in its Consolidated Statements of Operations to combine the financial statement line items (“FSLIs”) labeled “Software related services”, “Client engineering services” and “Other” into one FSLI labeled “Engineering services and other”. The change in presentation has been applied retrospectively and does not affect the software revenue, total revenue, software cost of revenue or total cost of revenue amounts previously reported or have any effect on segment reporting.

## Financial Results

The following table provides a reconciliation of Non-GAAP net income and Non-GAAP net income per share – diluted, to net income (loss) and net income (loss) per share – diluted, the most comparable GAAP financial measures:

| (in thousands, except per share amounts)     | (Unaudited)                         |                  |                                    |                  |
|--|-------------------------------------|------------------|------------------------------------|------------------|
|  | Three Months Ended<br>September 30, |                  | Nine Months Ended<br>September 30, |                  |
|  | 2024                                | 2023             | 2024                               | 2023             |
| Net income (loss)                            | \$ 1,779                            | \$ (4,362)       | \$ 13,179                          | \$ (28,601)      |
| Stock-based compensation expense             | 17,356                              | 20,526           | 50,710                             | 66,423           |
| Amortization of intangible assets            | 9,246                               | 7,704            | 24,313                             | 23,143           |
| Non-cash interest expense                    | 310                                 | 469              | 1,204                              | 1,399            |
| Impact of non-GAAP tax rate <sup>(1)</sup>   | (3,721)                             | (10,997)         | (14,564)                           | (8,897)          |
| Special adjustments and other <sup>(2)</sup> | (3,756)                             | (658)            | (2,622)                            | 4,212            |
| Non-GAAP net income                          | <u>\$21,214</u>                     | <u>\$ 12,682</u> | <u>\$ 72,220</u>                   | <u>\$ 57,679</u> |
| Net income (loss) per share, diluted         | \$ 0.02                             | \$ (0.05)        | \$ 0.15                            | \$ (0.36)        |
| Non-GAAP net income per share, diluted       | \$ 0.24                             | \$ 0.15          | \$ 0.82                            | \$ 0.68          |
| GAAP diluted shares outstanding              | 88,425                              | 80,431           | 87,854                             | 80,204           |
| Non-GAAP diluted shares outstanding          | 88,425                              | 85,347           | 87,854                             | 84,857           |

- (1) For the three and nine months ended September 30, 2024, the Company used a non-GAAP effective tax rate of 25%. For the three and nine months ended September 30, 2023, the Company used a non-GAAP effective tax rate of 26%.
- (2) The three months ended September 30, 2024, includes \$3.8 million of currency gains on acquisition-related intercompany loans. The three months ended September 30, 2023, includes a \$3.5 million gain from the mark-to-market adjustment of contingent consideration associated with the World Programming acquisition and \$2.8 million of currency losses on acquisition-related intercompany loans. The nine months ended September 30, 2024, includes \$2.8 million of currency gains on acquisition-related intercompany loans, and a \$0.2 million loss from the mark-to-market adjustment of contingent consideration associated with the World Programming acquisition. The nine months ended September 30, 2023, includes a \$4.5 million loss from the mark-to-market adjustment of contingent consideration associated with the World Programming acquisition and \$0.3 million of currency gains on acquisition-related intercompany loans.

The following table provides a reconciliation of Adjusted EBITDA to net income (loss), the most comparable GAAP financial measure:

| (in thousands)  | (Unaudited)                         |                 |                                    |                  |
|---|-------------------------------------|-----------------|------------------------------------|------------------|
|   | Three Months Ended<br>September 30, |                 | Nine Months Ended<br>September 30, |                  |
|   | 2024                                | 2023            | 2024                               | 2023             |
| Net income (loss)   | \$ 1,779                            | \$ (4,362)      | \$ 13,179                          | \$ (28,601)      |
| Income tax (benefit) expense                                  | 3,350                               | (6,541)         | 9,509                              | 11,369           |
| Stock-based compensation expense                              | 17,356                              | 20,526          | 50,710                             | 66,423           |
| Interest expense  | 1,317                               | 1,529           | 4,497                              | 4,583            |
| Depreciation and amortization                                 | 11,563                              | 9,783           | 31,120                             | 29,271           |
| Special adjustments, interest income and other <sup>(1)</sup> | (9,660)                             | (5,481)         | (20,144)                           | (7,480)          |
| Adjusted EBITDA   | <u>\$25,705</u>                     | <u>\$15,454</u> | <u>\$ 88,871</u>                   | <u>\$ 75,565</u> |

- (1) The three months ended September 30, 2024, includes \$5.9 million of interest income and \$3.8 million of currency gains on acquisition-related intercompany loans. The three months ended September 30, 2023, includes \$4.8 million of interest income, a \$3.5 million gain from the mark-to-market adjustment of contingent consideration associated with the World Programming acquisition, and \$2.8 million currency losses on acquisition-related intercompany loans. The nine months ended September 30, 2024, includes \$17.5 million of interest income, \$2.8 million of currency gains on acquisition-related intercompany loans, and a \$0.2 million loss from the mark-to-market adjustment of contingent consideration associated with the World Programming acquisition. The nine months ended September 30, 2023, includes \$11.7 million of interest income, a \$4.5 million loss from the mark-to-market adjustment of contingent consideration associated with the World Programming acquisition, and \$0.3 million currency gains on acquisition-related intercompany loans.

The following table provides a reconciliation of Free Cash Flow to net cash provided by operating activities, the most comparable GAAP financial measure:

| (in thousands)                            | (Unaudited)                         |                 |                                    |                  |
|---|-------------------------------------|-----------------|------------------------------------|------------------|
|   | Three Months Ended<br>September 30, |                 | Nine Months Ended<br>September 30, |                  |
|   | 2024                                | 2023            | 2024                               | 2023             |
| Net cash provided by operating activities | \$14,547                            | \$16,427        | \$116,554                          | \$105,656        |
| Capital expenditures                      | (4,735)                             | (1,698)         | (9,739)                            | (7,882)          |
| Free cash flow                            | <u>\$ 9,812</u>                     | <u>\$14,729</u> | <u>\$106,815</u>                   | <u>\$ 97,774</u> |

The following table provides a reconciliation of Non-GAAP gross profit to gross profit, the most comparable GAAP financial measure, and a comparison of Non-GAAP gross margin (Non-GAAP gross profit as a percentage of total revenue) to gross margin (gross profit as a percentage of total revenue), the most comparable GAAP financial measure:

| (in thousands)                   | (Unaudited)                         |                  |                                    |                  |
|----------------------------------|-------------------------------------|------------------|------------------------------------|------------------|
|                                  | Three Months Ended<br>September 30, |                  | Nine Months Ended<br>September 30, |                  |
|                                  | 2024                                | 2023             | 2024                               | 2023             |
| Gross profit                     | \$121,435                           | \$104,917        | \$381,733                          | \$348,580        |
| Stock-based compensation expense | 2,131                               | 2,468            | 6,230                              | 7,792            |
| Non-GAAP gross profit            | <u>\$123,566</u>                    | <u>\$107,385</u> | <u>\$387,963</u>                   | <u>\$356,372</u> |
| Gross profit margin              | 80.2%                               | 78.3%            | 80.7%                              | 79.0%            |
| Non-GAAP gross margin            | 81.6%                               | 80.1%            | 82.0%                              | 80.8%            |

The following table provides a reconciliation of Non-GAAP operating expense to Total operating expense, the most comparable GAAP financial measure:

| (in thousands)  | (Unaudited)                         |                  |                                    |                  |
|---|-------------------------------------|------------------|------------------------------------|------------------|
|   | Three Months Ended<br>September 30, |                  | Nine Months Ended<br>September 30, |                  |
|   | 2024                                | 2023             | 2024                               | 2023             |
| Total operating expense                                       | \$125,747                           | \$116,181        | \$375,013                          | \$370,927        |
| Stock-based compensation expense                              | (15,225)                            | (18,058)         | (44,480)                           | (58,631)         |
| Amortization  | (9,246)                             | (7,704)          | (24,313)                           | (23,143)         |
| Loss on mark-to-market adjustment of contingent consideration | —                                   | 3,493            | (189)                              | (4,494)          |
| Non-GAAP operating expense                                    | <u>\$101,276</u>                    | <u>\$ 93,912</u> | <u>\$306,031</u>                   | <u>\$284,659</u> |

The following table provides the calculation of non-GAAP diluted common shares and non-GAAP net income per share, diluted:

|  | Three Months Ended<br>September 30, |                 | Nine Months Ended<br>September 30, |                 |
|--|-------------------------------------|-----------------|------------------------------------|-----------------|
|  | 2024                                | 2023            | 2024                               | 2023            |
| <b>Numerator:</b>  |                                     |                 |                                    |                 |
| Non-GAAP net income  | \$21,214                            | \$12,682        | \$72,220                           | \$57,679        |
| Interest expense related to convertible notes, net of tax <sup>(1)</sup> | —                                   | —               | —                                  | —               |
| Numerator for non-GAAP diluted income per share                          | <u>\$21,214</u>                     | <u>\$12,682</u> | <u>\$72,220</u>                    | <u>\$57,679</u> |
| <b>Denominator:</b>  |                                     |                 |                                    |                 |
| Weighted average shares outstanding, basic                               | 84,835                              | 80,431          | 83,680                             | 80,204          |
| Effect of dilutive shares  | 3,590                               | 4,916           | 4,174                              | 4,653           |
| Non-GAAP diluted shares outstanding                                      | <u>88,425</u>                       | <u>85,347</u>   | <u>87,854</u>                      | <u>84,857</u>   |
| Non-GAAP net income per share, diluted                                   | <u>\$ 0.24</u>                      | <u>\$ 0.15</u>  | <u>\$ 0.82</u>                     | <u>\$ 0.68</u>  |

- (1) Interest expense related to the convertible notes has been excluded from the numerator for non-GAAP diluted earnings per share because its effect would have been anti-dilutive.

The following table provides a reconciliation of Billings to revenue, the most comparable GAAP financial measure:

| (in thousands)             | (Unaudited)                         |                   |                                    |                   |
|----------------------------|-------------------------------------|-------------------|------------------------------------|-------------------|
|                            | Three Months Ended<br>September 30, |                   | Nine Months Ended<br>September 30, |                   |
|                            | 2024                                | 2023              | 2024                               | 2023              |
| Revenue                    | \$ 151,450                          | \$ 134,003        | \$ 473,157                         | \$ 441,198        |
| Ending deferred revenue    | 140,835                             | 138,933           | 140,835                            | 138,933           |
| Beginning deferred revenue | (152,184)                           | (148,547)         | (163,703)                          | (144,460)         |
| Deferred revenue acquired  | (253)                               | —                 | (1,825)                            | —                 |
| Billings                   | <u>\$ 139,848</u>                   | <u>\$ 124,389</u> | <u>\$ 448,464</u>                  | <u>\$ 435,671</u> |

The following table provides Software revenue, Total revenue, Billings and Adjusted EBITDA on a constant currency basis:

| (in thousands)   | (Unaudited)                              |                     |   |  |             |   |
|------------------|--|---------------------|---|--|-------------|---|
|                  | Three Months Ended<br>September 30, 2024 |                     |   | Three Months Ended<br>September 30, 2023 |             | Increase/<br>(Decrease) %               |
|                  | As reported                              | Currency<br>changes | As adjusted for<br>constant<br>currency | As reported                              | As reported | As adjusted for<br>constant<br>currency |
| Software revenue | \$ 138.7                                 | \$ (0.3)            | \$ 138.4                                | \$ 119.1                                 | 16.5%       | 16.2%                                   |
| Total revenue    | \$ 151.5                                 | \$ (0.4)            | \$ 151.1                                | \$ 134.0                                 | 13.0%       | 12.8%                                   |
| Billings         | \$ 139.8                                 | \$ (0.1)            | \$ 139.7                                | \$ 124.4                                 | 12.4%       | 12.3%                                   |
| Adjusted EBITDA  | \$ 25.7                                  | \$ (0.1)            | \$ 25.6                                 | \$ 15.5                                  | 66.3%       | 65.5%                                   |

| (in thousands)   | (Unaudited)                             |                     |   |   |             |   |
|------------------|---|---------------------|---|---|-------------|---|
|                  | Nine Months Ended<br>September 30, 2024 |                     |   | Nine Months Ended<br>September 30, 2023 |             | Increase/<br>(Decrease) %               |
|                  | As reported                             | Currency<br>changes | As adjusted for<br>constant<br>currency | As reported                             | As reported | As adjusted for<br>constant<br>currency |
| Software revenue | \$ 432.5                                | \$ 4.4              | \$ 436.9                                | \$ 394.0                                | 9.8%        | 10.9%                                   |
| Total revenue    | \$ 473.2                                | \$ 4.6              | \$ 477.8                                | \$ 441.2                                | 7.2%        | 8.3%                                    |
| Billings         | \$ 448.5                                | \$ 4.5              | \$ 453.0                                | \$ 435.7                                | 2.9%        | 4.0%                                    |
| Adjusted EBITDA  | \$ 88.9                                 | \$ 3.3              | \$ 92.2                                 | \$ 75.6                                 | 17.6%       | 22.0%                                   |